

City Council Priorities 2025-2026

I. Advancing a Community of Belonging

I.

- ~~Build on lessons learned during the COVID-19 pandemic to increase residents' and small businesses' resilience to the impact of emergency situations, so that they can recover and thrive in the future.~~
- Further the City's racial equity work.
- ~~Identify needs and prioritize community programming, focusing on youth, families, seniors, and residents facing systemic barriers such as Black, Indigenous, and people of color, immigrants, low-income workers, and those with disabilities.~~
- ~~Identify and prioritize programming needs in the community and develop approaches to meet those needs, emphasizing youth, families, seniors, and residents who tend to face barriers to opportunities such as Black, Indigenous, and people of color, immigrants, those with unsustainable lower-paying jobs or incomes, and people with developmental or physical disabilities.~~
- ~~Defend our status as a Sanctuary City and~~ Maintain our commitment to being a welcoming and inclusive community where all residents experience a sense of belonging.

Commented [TS1]: Suggested removing this item due to expenditure on COVID funds are coming to an end.

Commented [TS2]: Councilmembers noted that this language was very long. Language was revised for brevity.

II. Fiscally Sustainable Government

- ~~Develop~~ Establish ~~at the~~ City's long-term fiscal sustainability strategy.
- Explore expanding City revenue options to identify long-term solutions necessary to diversify the City's revenue streams.
- ~~Explore ways to provide a more equitable property tax assessment system including providing property tax adjustments to residents in need.~~
- ~~Continue to build on improvements in the budget process, presentation of budget information, and communication to residents.~~

Commented [TS3]: Added aspects of improvements in efficiency to this item.

Commented [TS4]: This is important but not a priority. During the meeting, council noted that we don't have control over this but we can educate residents about the tax credits that are available within the city, state, and county and how to access them.

Commented [TS5]: Council discussed the work that the prior council has done to streamline this process. Such as the budget calendar which outlines community engagement as well as the budget process for the year. Council member discussed the inclusion of a council committee on the budget. Members of council noted that the decision about whether something such as a committee is outside of the priorities process and should be discussed separately. It was unclear what the charge of the group would be.

III. Environmentally Sustainable Community

- Climate Change Mitigation: Work towards net-zero greenhouse gas emissions goal by 2035.

- Climate Change Resilience: Improve our ability to adapt and be resilient to local impacts of climate change.

- Manage our Community's Natural Resources Sustainably: Protect, maintain, and improve the health of our urban forest, natural resources, and water quality, with an emphasis on equity.

IV. Engaged, Responsive, Service-Oriented Government

IV. Hire and onboard a new City Manager.

Commented [TS6]: This has been completed.

- Advance City communications with residents and adopt innovative, culturally appropriate initiatives to improve public engagement and collaboration with residents, particularly with residents who may face barriers to participating in municipal government activities and community affairs.
- Improve policies and processes to enhance resident interaction with the City government and the Council, including requests for government services, complaint systems, and code enforcement.
- ~~Review and reform the City's approach to public safety to ensure racial justice and work toward a safer, more livable community for all residents.~~
- ~~Improve service delivery and reduce administrative burden by updating internal policies, IT infrastructure and software to support staff in doing their jobs.~~

V. Housing and Community Development for an Improved & Equitable Quality of Life

Commented [TS7]: Suggestion from council was made to include the word safe and it would be helpful to discuss that matter.

- Ensure that a range of safe, high quality, affordable, green and energy efficient housing options are equitably available in neighborhoods throughout the community.
- Improve transportation planning, design, and implementation to create a safer, more environmentally sustainable and more racially and economically equitable community for all residents, including pedestrians, bicyclists, and vehicle occupants.
- Plan and prepare for development in the City and region while maintaining the special character and economic and racial diversity of Takoma Park.

Advancing a Community of Belonging

I. ~~Build on lessons learned during the COVID-19 pandemic to increase residents' and small businesses' resilience to the impact of emergency situations, so that they can recover and thrive in the future.~~

Strategies

- ~~Continue to implement programs funded by COVID-19 Relief Funds to ensure residents and businesses can recover from the pandemic and increase their future stability.~~
- ~~Identify lessons learned from implementation of COVID-19 programs to determine how the City can plan and prepare residents and businesses to ensure that they are able to stay in the community during future events.~~
- ~~Coordinate with State, County, and local nonprofits and community groups to ensure that there are resources available to provide support to residents during future emergencies.~~

Desired Outcome

- ~~Residents and businesses have access to the services and programs they need to recover quickly from emergency situations.~~

Major Projects, Initiatives, and Ongoing Activities

- ~~American Rescue Act Plan Act (ARPA) Funded Projects
 - ~~Affordable Housing Programs: [Emergency Rental and Utility Assistance](#)~~
 - ~~Small Business Recovery Programs: [Small Business Support Grant](#)~~
 - ~~Social Services Partnerships Programs: [Direct Cash Assistance](#), [Community Connectors](#), [Grants to Non-profits](#)~~
 - ~~Family Resiliency Programs: [Food Insecurity Reduction Grants](#), [Workforce Development for Unemployed/Under Employed Residents](#), [Quality of Life Grants](#)~~~~

~~II. Further the City's racial equity work.~~

Strategies

- ~~Build on the work underway to [Update approach to address racial equity issues](#), including how we organize, institutionalize, and operationalize [equity by updating the racial equity framework and racial equity considerations](#); [explore possible taskforce on racial equity](#).~~
- ~~Evaluate how the City is processing and responding to requests and complaints so that they are done in an equitable way across the City.~~
- ~~[Remove unlawful restrictive covenants within the City.](#)~~

Commented [TS8]: Updated to make it clear that we need to update the race equity framework. The framework established the use of the race equity statements for all agenda items but this requirement was later removed.

Commented [TS9]: Added the restrictive covenants because this is a priority for the council based on prior resolution.

- ~~Continue to provide racial equity training to members of the City Council, staff, and Council-appointed Committees and other residents. Build organizational capacity including considering racial equity work experience when evaluating new hires.~~
- ~~Increase use of metrics to examine racial and intersectional socioeconomic equity.~~

issues in our programming, with respect to our City's demographics and using this information to address inequities.

Commented [TS10]: The data component could be part of the equity approach in the first bullet as it relates to information that was used for the race considerations. It is also in the strategy related to identifying community needs.

Desired Outcome

- Continued progress toward a more racially equitable community and government, where all residents of our City experience a sense of belonging.

Major Projects, Initiatives, and Ongoing Activities

- [Public Space Management Plan](#)
- [ARPA Program City Operations: Public Space Management](#)
- [Update Race Equity Framework Resolution 2017-28](#)
- [Finalize Restrictive Covenant Work](#)
- [Update Cultural Plan](#)

II. **Identify needs and prioritize community programming focusing on needs in the community and develop approaches to meet those needs, emphasizing youth, families, seniors, and residents who tend to face systemic barriers to opportunities such as Black, Indigenous, and people of color, immigrants, LGBTQIA, those with unsustainable lower-paying jobs or low-income workers incomes, and people with developmental or physical disabilities.**
 III. —

Strategies

- Utilize resident surveys, staff and committee reports, program attendance and metrics, racial equity assessment tools, and other evaluative or outreach approaches to determine existing gaps in program offerings and develop programs to close identified gaps.
- Improve equitable access to programming, and services, and government decision-making using innovative strategies and technology, such as exploring ways to fill gaps in access to technology and library services, to better reach residents who rarely engage with the City, including residents of color, immigrants (especially those with limited English), and renters, who rarely engage with the City.
- Establish a Community Connectors or Navigator system to help assess residents' needs and to help develop updated and improved systems to connect residents to with services.
- Coordinate with state, county, non-profit partners, and community groups to address issues such as food insecurity, workforce development, emergency rental assistance, and access to recreation services for youth.

Desired Outcome

- Expanded and/or improved programming or partnerships tailored to residents who need them the most or who currently face barriers to access.

Major Projects, Initiatives, and Ongoing Activities

- ARPA Social Services Partnerships Program: [Community Connectors](#)
- [ARPA Family Resiliency Programs: Municipal Broadband, WiFi Hotspots, Laptop Lending; Recreation Scholarship & Tutoring](#)

Commented [TS11]: Will need to follow up with the Arts and Humanities committee. Do not think that this is a major priority for the next two years.

Commented [TS12]: Question for staff about the timing of the metrics work. Also, do we need to revisit tools such as resident surveys and balancing act technology.

Commented [TS13]: Revised to reduce emphasis on COVID broadband and library access given the current progress related to these efforts. Emphasis is more on ensuring less engaged residents have a seat at the table when it comes to programs, services, and decision making.

Commented [TS14]: Added this item which was alluded to under the prior covid priority to address specific programming needs that are either outside of the city's authority or would require external parties to aid in addressing such as grants or local non-profits.

Commented [TS15]: Should add links to community grants program, food insecurity grants, and keep recreation scholarship and tutoring.

IV. Defend our status as a Sanctuary City and maintain our commitment to being a welcoming and inclusive community where all residents experience a sense of belonging.

III. _____

Strategies

- Continue advocacy efforts focused on immigrant rights and needs, including connecting those in need of assistance to appropriate area organizations.
- Explore new ways to share information with and provide services to immigrant and refugee communities through improved community outreach and engagement processes, including through translation.

Desired Outcome

- Remain a welcoming community and strengthen access to programming and information to meet the needs of immigrants and refugees.

Major Projects, Initiatives, and Ongoing Activities

—ARPA Social Services Partnerships Program: Community Connectors

Commented [TS16]: In light of federal efforts, council may want to include resources in the FY 26 budget to support educating and supporting immigrants and refugees in the City.

Strategies

- Continue advocacy efforts focused on immigrant rights and needs, including connecting those in need of assistance to appropriate area organizations.
- Explore new ways to share information with and provide services to immigrant and refugee communities through improved community outreach and engagement processes, including through translation and Community Connectors or Navigator systems.
- Continue efforts to lobby at state level for legislation supporting and protecting immigrants and refugees.

Desired Outcome

- Remain a welcoming and strong Sanctuary City and strengthen access to programming and information to meet the needs of immigrants and refugees.

Major Projects, Initiatives, and Ongoing Activities

- ARPA Social Services Partnerships Program: [Community Connectors](#)

Fiscally Sustainable Government

I. ~~Develop a~~ *Establish the City's long-term fiscal sustainability strategy.*

Strategy

- ~~Establish~~ *Establish* policies for the appropriate level of reserves including Equipment Replacement Reserve, Facilities Maintenance Reserve, and other reserves, as well as consider establishing new reserves where needed for new programming and long-term financial planning.
- *Identify methods to increase cost- saving efficiencies in government operations including recommendations from City Organizational Assessment. Manage the City's ARPA funds to ensure responsible fiscal management and that spending complies with federal requirements.*
- ~~Take the next steps recommended by a resident task force to adopt sustainable investment and banking policies and practices, considering concerns raised about the challenges of implementation, status of automated financial systems, and cost to implement.~~

Commented [TS17]: This item was incorporated into the long term strategy focused on cost savings.

Commented [TS18]: This item will be moved to the engaged government and relate to the updates for other taskforce recommendations.

Desired Outcome

- Fiscal sustainability for key services.

Major Projects, Initiatives, and Ongoing Activities

- Financial system implementation
- ~~Task Force on Sustainable Banking and Investments~~
- ~~Ordinance Approving and Adopting the Budget for ARPA/SLFRF Funded Projects (Ordinance No 2022-3)~~
- [City of Takoma Park Reserve Policy](#)
- [Organizational Assessment Final Report](#)

II. *Explore expanding City revenue options to identify long-term solutions necessary to diversify the City's revenue streams.*

Strategies

- Increase advocacy and lobbying activities at [federal](#), [state](#), and county levels to advocate for additional revenue sources for municipalities.
- Identify and analyze potential alternative revenue sources for the City [within current authorities, such as railroad and utility tax rate as well as vacant property fee modifications, within current authorities.](#)
- Actively pursue external federal, state, and county grant funding opportunities to meet short-term City goals.
- ~~Explore revenue sources consistent with the Housing and Economic Development Strategic Plan.~~
- ~~Review recommendations from City Organizational Assessment and explore cost-saving alternatives to programs and City service delivery.~~

Commented [TS19]: There are bills in Annapolis that address funding to municipalities that the working group are reviewing so it is important to make sure that this is a focus.

Commented [TS20]: Added language from the budget priorities resolution approved by this council.

Commented [TS21]: This item was incorporated into the long term strategy

Desired Outcome

- A more diverse set of revenue sources for the City.

Major Projects, Initiatives, and Ongoing Activities

- Financial Forecast
- [Housing and Economic Strategic Plan Recommendations \(i.e., vacant property tax\)](#)
- [Organizational Assessment Final Report](#)
- [ARPA City Operations: Revenue Replacement](#)

III. — Explore ways to provide a more equitable property tax assessment system including providing property tax adjustments to residents in need.

Strategies

- Advocate at county and state levels for changes in property taxes to assist residents in need.
- Explore and promote City property tax credits, deferrals, and other options for residents in need and advocate for such options at the county level.
- Continue to examine and advocate for changes to the State's property assessment process to ensure an equitable approach.

Desired Outcome

- A sustainable and equitable property tax process and system minimizing the tax burden on vulnerable residents.

Major Projects, Initiatives, and Ongoing Activities

- Financial Forecast

IV. — Continue to build on improvements in the budget process, presentation of budget information, and communication to residents.

Strategies

- Develop innovative budget processes to identify ways to present a budget development framework, summary, as well as detailed budget information in a way that is easy to understand.
- Provide opportunities for resident education and feedback on the budget with an emphasis on equitable access and outreach.
- Identify baseline performance measures under key departmental line items to highlight the link between budget decisions and anticipated strategic outcomes.

Desired Outcomes

- Continued work toward greater clarity and transparency in the budget process and increased resident understanding of the City budget.

Major Projects, Initiatives, and Ongoing Activities

- Balancing Act
- Financial system implementation

- [ARPA City Operations: Interactive Online Budget Platform, Community Engagement, Document Management Platform](#)

Environmentally Sustainable Community

I. *Climate Change Mitigation: Work towards net-zero greenhouse gas emissions goal by 2035.*

Strategies

- Prioritize and accelerate policies and programs that implement the 2020 Climate Emergency Response Framework strategies for buildings ~~and~~ transportation, ~~renewable energy, and a fossil fuel free community.~~
- Continue ~~and expand~~ City sustainability programs with emphasis on equity issues and on engaging all types of city residents in terms relevant to them.
- Coordinate and advocate for climate change mitigation resiliency and sustainability funds and programs with non-profits organizations, County, State, region and federal governments.
- ~~Integrate City climate goals and strategies with other City policies and programs, such as urban forest, housing, economic development, and Vision Zero transportation goals.~~

Commented [TS22]: In light of the council's FY 26 budget priorities discussion in which climate was identified as an important issue but not as important as housing, traffic and pedestrian safety and recreation, should this be prioritized beyond buildings and transportation?

Commented [TS23]: Is this something that is needed? In the wellbeing we ask staff to focus on equity of its programs based on gaps and needs. Are we asking staff to expand programs when the budget priorities did not prioritize this work for funding?

Commented [TS24]: Need to follow up with staff about whether this is already done. Would be helpful to get feedback from staff on this.

Desired Outcome

- Progress toward the City's climate mitigation and resiliency goals; more sustainable City operations.

Major Projects, Initiatives, and Ongoing Activities

- [2020 Climate Emergency Response Framework](#)

II. *Climate Change Resilience: Improve our ability to adapt and be resilient to local impacts of climate change.*

Strategies

- Build on the results of the Stormwater Resilience Study to consider actions and planning that address increased stormwater in the City and its impacts on both private properties and public areas, including incentives and code changes, stormwater permitting changes, education, collaboration with the county and other jurisdictions on flooding issues, and a more holistic resilience and adaptation strategy.
- Strengthen City emergency preparedness plans and activities for extreme weather, with an emphasis on exploring ways to plan for high probability events with disproportionate and grave risks to the City's most vulnerable residents.
- Review and prioritize the 2019 resiliency recommendations and take initial steps forward on measures that produce co-benefits to heat island mitigation and equity-based resilience.

Commented [TS25]: We should keep this item. It was something that was communicated at part of the FY 25 budget as a priority but still needs time to complete.

Commented [TS26]: Unclear about what the goal is for this effort and how are they different from the first bullet. The aspects regarding taking steps on measures that produce co-benefits seems to be very long term and research based.

Desired Outcomes

- Improved stormwater management for both the public space and stormwater flows on and between private properties. Improved City readiness for extreme weather events, with an emphasis on reduced risks to vulnerable residents.

Major Projects, Initiatives, and Ongoing Activities

- [Stormwater Resilience Study](#)

III. Manage our Community’s Natural Resources Sustainably: Protect, maintain, and improve the health of our urban forest, natural resources, and water quality, with an emphasis on equity.

Strategies

- ~~Implement~~ [Adopt](#) the multi-year urban forest management plan, with a focus on no net loss, increased biodiversity, and equity in tree cover and tree maintenance support.
- Expand a pilot project for collaborative planting of trees in select neighborhoods, with the aim of helping to address inequities in tree distribution within the City.
- ~~Adopt and implement the Public Space Management Plan and consider alternative ways to focus on educational outreach, protection and management of the health of our natural resources.~~
- Consider ways to encourage native plantings and invasive removal on public and private property.

Commented [TS27]: This urban forest plan was adopted: [Urban-Forest-Master-Plan-2023.pdf](#) . Do we want to change this to implement? There is a ton of work outlined in the document.

Commented [TS28]: Will need to confirm with staff regarding the status of this pilot effort.

Commented [TS29]: Staff are currently implementing the Public space management plan. Do we need this?

Outcome

- No net loss of urban forest canopy citywide, more equitably distributed tree canopy over time, increased biodiversity, and improved maintenance of mature trees citywide.

Major Projects, Initiatives and Ongoing Activities

- Enforcement, education, and outreach related to City codes in such areas as recycling; plastic bag ban; snow clearing
- [2020 Climate Emergency Response Framework](#)
- [City sustainability programs and initiatives](#)
- Implement additional Sustainable Maryland Certified goals
- Implement urban forest program and revised tree ordinance provisions
- Green stormwater management projects to meet State and Federal mandates for 2025
- [Public Space Management Plan](#)
- [Stormwater Resilience Study](#)

Engaged, Responsive, Service-Oriented Government

I. *Hire and onboard a new City Manager.*

Strategies

- Conduct a successful search with community input and the assistance of a consultant.
- Establish Council and community priorities for the new City Manager, including identifying ways to engage the community in the selection process.
- Successfully onboard the new City Manager and work together to develop further plans and priorities working toward community-identified visions of the future.

Desired Outcome

- The hiring of an excellent City Manager who can effectively manage the day to day operations of the City government and implement the policy directions of the City Council.

Major Projects, Initiatives and Ongoing Activities

- Search firm selection
- Community engagement process development

II. *Advance City communications with residents and adopt innovative, culturally appropriate initiatives to improve public engagement and collaboration with residents, particularly with residents who may face barriers to participating in municipal government activities and community affairs.*

Strategies

- Improve the City's current communications tools – including the City's website, and social media tools, low-tech solutions that recognize our community's technological divide, and support for Councilmember communications – to increase public engagement and more easily and effectively share information.
- Review lessons learned from recent more targeted community engagement efforts and apply them to improve public input, engagement, and collaboration.
- Adopt ways to improve accessibility of community meetings especially for residents whose dominant language is not English, those who are deaf, and others who may face barriers to engagement with the City government.
- Conduct innovative, culturally appropriate outreach and education with residents in ways that connect with issues relevant to them.
- Continue efforts for more effective and engaged city committees that more closely reflect the diversity of our community.
- Consider ways to effectively leverage and partner with volunteers, tenant and neighborhood associations, and other community groups to implement City programs.

Desired Outcome

- Facilitate and enhance involvement, representation, trust, and collaboration among residents and City government.

Commented [TS30]: Staff are working on a new city website. Do we want this to focus more on council communication to residents?

Commented [TS31]: Staff have started to do this.

Commented [TS32]: Would recommend keeping this. It might be helpful as we discuss accessibility for the hearing impaired in terms of notes and accuracy of closed caption.

Commented [TS33]: This language duplicates language in the community of belonging priority.

Commented [TS34]: I feel that we do this. I would prefer that the coordination is focused more on vulnerable populations that was communicated in the community of belonging.

~~Take the next steps recommended by a resident task force to adopt sustainable investment and banking policies and practices, considering concerns raised about the challenges of implementation, status of automated financial systems, and cost to implement.~~

~~Task Force on Sustainable Banking and Investments~~

Commented [TS35]: This item will be moved to the engaged government and relate to the updates for other taskforce recommendations.

Major Projects, Initiatives and Ongoing Activities

- City website update
- ARPA Social Services Partnerships Program: [Community Connectors](#)

III-II. Improve policies and processes to enhance resident interaction with the City government and the Council, including requests for government services, complaint systems, and code enforcement.

Strategies

- ~~Review City processes and identify methods to improve them including, traffic calming and sidewalk requests as recommended by the Complete Safe Streets Committee, as well as code enforcement citations.~~
- ~~Review and strengthen the process of new Council Member onboarding, technical assistance, and ongoing support.~~
- Identify improved approaches to tracking resident inquiries to ensure that staff are responsive within established timeframes.
- ~~Continue efforts for more effective and engaged city committees that more closely reflect the diversity of our community.~~ Continue efforts to create more effective and engaged city committees that reflect the diversity of our community. Ensure the City responds to recommendations made by these committees and task forces in a meaningful way.

Commented [TS36]: Staff have done a substantial amount of work on this item.

Commented [TS37]: Staff has done a lot of work on this. However, I do think that there is still TA needed to help councilmembers with vehicles for communicating with residents and the need to streamline the complaint process to a approach that is not councilmember centric.

Desired Outcome

Improved and more equitable policies and processes related to City services ~~s, such as traffic calming, sidewalk requests, maintenance and repair, and other City services.~~

Major Projects, Initiatives and Ongoing Activities

- [Complete Safe Streets Recommendations](#)
- [My TKPK](#)
- [Task Force on Sustainable Banking and Investments](#)
-

Commented [TS38]: We could include the relevant task force and committee reports that the council wants to prioritize for follow up here.

IV. Review and reform the City's approach to public safety to ensure racial justice and work toward a safer, more livable community for all residents.

Strategy

- ~~Update Council resolution 2017-45 establishing goals and priorities for the Takoma Park Police Department.~~
- ~~Continue to establish appropriate changes recommended by the Reimagining Public Safety Task Force.~~

Commented [TS39]: This item will be added to the Council's rolling agenda for the council to take action.

Commented [TS40]: This item has been worked into the revised engaged, responsible, service-oriented government

Desired Outcome

- ~~A more equitable and just approach to public safety that meets the needs of residents.~~

Major Projects, Initiatives and Ongoing Activities

- [ARPA Family Resilience Program: Mental Health Crisis Counselors](#)
- [Resolution Establishing the City Council's Goals and Priorities for the Takoma Park Police Department](#)
- [Reimagining Public Safety Task Force Report and Recent Actions](#)

~~V. *Improve service delivery and reduce administrative burden by updating internal policies, IT infrastructure and software to support staff in doing their jobs.*~~

~~**Strategy**~~

- ~~• Allocate and identify resources required to update the City's systems. Support the purchase of tools to facilitate cross-departmental collaboration.~~
- ~~• Update and implement human resources policies and procedures that address matters such as evaluations, telework policies, and staffing levels.~~
- ~~• Explore follow-up actions based on recommendations found in the City's recent wage study and organizational assessment.~~

~~**Desired Outcome**~~

~~Reduction in time spent on manual, inefficient processes to improve service delivery and allow staff to find greater bandwidth to innovate towards and advance Council priorities.~~

~~**Major Projects, Initiatives and Ongoing Activities**~~

- ~~• Organizational Assessment Final Report~~
- ~~• Wage Study (2022)~~

Commented [TS41]: Recommend deleting. This is something that is currently underway. Will have the CM confirm this during the meeting.

Housing and Community Development for an Improved & Equitable Quality of Life

- I. Ensure that a range of safe, high quality, affordable, green and energy efficient housing options are equitably available in neighborhoods throughout the community.**

Strategies

- Continue to build partnerships with nonprofits, foundations, financial institutions, County, State, and other outside entities to expand affordable housing options in the City.
- Explore the needs of and create programs to assist common ownership communities.
- Revise sections of the Housing Code, specifically including sections on rent stabilization.
- Continue to work on and advocate for policies related to tenant rights including displacement and Good Cause.
- Review and make changes to the HomeStretch Downpayment Assistance Program aimed at expanding eligibility.
- Develop a formal policy and criteria regarding the Payment in Lieu of Taxes program (PILOTs).

Commented [TS42]: Staff are doing this so it would be helpful to discuss what it is that we want to do here.

Commented [TS43]: Would need to follow up with staff on this item.

Commented [TS44]: The prior council has approved the housing credits so regulations would be developed during this council term.

Desired Outcome

- Meet the current and future housing needs of the community while ensuring affordable housing options for residents of all races, ethnicities, and varying income levels.

Major Projects, Initiatives and Ongoing Activities

- Housing and Economic Strategic Plan Recommendations (i.e., recommendations on rent stabilization, PILOT, etc.)
- Washington Adventist Hospital Campus
- New Hampshire Ave Redevelopment
- Affordable Housing Partnerships
- HomeStretch Downpayment Assistance Program
- Review selected County policies that support City housing, equity and sustainability goals.

- II. Improve transportation planning, design, and implementation to create a safer, more environmentally sustainable and more racially and economically equitable community for all residents, including pedestrians, bicyclists, and vehicle occupants.**

Strategies

- Adopt a Vision Zero initiative; examine potential components such as education/outreach, policy changes, and infrastructure improvements.
- Work with State Highway Administration (SHA) to address safety at dangerous intersections as identified by Montgomery County Predictive Safety Analysis and Takoma Park Police data.
- Advocate for transportation improvements that impact access and safety of Takoma Park residents through regional collaboration and coordinated efforts, including Purple Line construction, Metro, bike lanes, etc.

Commented [TS45]: Do we want to focus on specific intersections that we want to work with SHA on? For example, Takoma Junction?

Commented [TS46]: This is important to keep.

Desired Outcome

- Improved traffic safety resulting in eliminating serious vehicle, pedestrian, and bike collisions; improved comprehensive transportation planning throughout the City with a data-driven approach that takes into consideration impacts, including environmental ones, throughout the City; and racially equitable transportation system and outcomes.

Major Projects, Initiatives and Ongoing Activities

- [Complete Safe Streets Recommendations](#)
- [New Ave Bikeway](#)
- Purple Line
- [Maple Ave Connectivity Project](#)
- [Metropolitan Branch Trail Upgrade](#)
- [Resolution on Transportation Safety](#)

Commented [TS47]: We need to update this list of ongoing projects.

III. Plan and prepare for development in the City and region while maintaining the special character and economic and racial diversity of Takoma Park.

Strategies

- Continue to provide support for small businesses especially those impacted by Purple Line construction.
- Explore options for providing support services, including through direct assistance and partnerships, for businesses located outside the areas covered by existing business associations.
- ~~Attract new businesses to Takoma Park and facilitate the growth of existing businesses, particularly those that help meet workforce development and local ownership goals.~~
- Leverage both public and private stakeholders to accomplish the goal of developing ~~the Recreation Center, Community Center, and Library~~ that meets the City's needs.
- ~~Work with the County to complete the minor master plan process, which includes the Washington Adventist area of the city, in partnership with local residents and stakeholders across and around the plan area.~~
- Coordinate with the County on planning, zoning and development issues affecting the city.

Commented [TS48]: This is something that staff is doing but we don't have much control over the outcome. So should we remove this from the council priorities but understand that staff will continue to work with partners to attract business to the area.

Commented [TS49]: Do we want to include Public Works as a priority project of focus? The recreation center was identified as part of the budget priorities.

Desired Outcome

- Implementation of the Strategic Plan, prepare and plan for development activity, and support local businesses and workers.

Major Projects, Initiatives and Ongoing Activities

- [Housing and Economic Strategic Plan Recommendations \(i.e., recommendations on economic development\)](#)
- ~~Minor Master Plan~~
- [Recreation Center Development](#)
- [Library and Community Center Renovation](#)
- [ARPA Small Business Recovery Programs: Façade Improvement Grants, Small Business Incubator, Neighborhood Commercial Center Improvement, TKPK Business Investment Grant](#)
- ~~Takoma Junction Development~~

- Purple Line Construction
- ~~ARPA Community Anchors Funding: Library Expansion, Community Center Redevelopment, Recreation Center Redevelopment~~
- ~~Montgomery College Math Science Building construction~~
- Continue to advocate for renovations at Piney Branch Elementary School and increased public school facilities in the City or nearby.